

## Press Releases

# Valvoline Reports Second-Quarter Results

- Reported net income of \$63 million and earnings per diluted share (EPS) of \$0.33
- Adjusted EPS grew 3% to \$0.35
- Adjusted EBITDA of \$122 million, flat to prior year and up 21% sequentially
- Sales grew 4% to \$591 million, while lubricant volume declined 2% to 44.4 million gallons
   Valvoline Instant Oil Change (VIOC) system-wide same-store sales (SSS) grew 10.8%
   Reduces full-year guidance for adjusted EBITDA to \$460 million to \$470 million

LEXINGTON, Ky., May 1, 2019 /PRNewswire/ -- Valvoline Inc. (NYSE: VVV), a leading supplier of premium branded lubricants and automotive services, today reported financial results for its second fiscal quarter ended March 31, 2019.

"Our best-in-class Quick Lubes business delivered another strong quarter, with double-digit same-store sales growth and the addition of 26 net new stores," Chief Executive Officer Sam Mitchell said. "In Core North America, the actions we implemented in response to difficult DIY market dynamics drove notable improvement in our branded volume in the retail channel, leading to better overall sequential performance for the segment. Challenges in the market remain and impacted year-over-year results, and we continue to work to stabilize performance in Core North America. The recent increases in raw material costs have reduced our earnings expectations for

#### Second-Ouarter Results

Reported second-quarter 2019 net income and EPS were \$63 million and \$0.33, respectively, compared to reported second-quarter 2018 net income and EPS of \$67 million and \$0.33, respectively. Second-quarter 2019 adjusted net income and adjusted EPS were \$67 million and \$0.35, respectively, compared to adjusted net income of \$68 million and adjusted EPS of \$0.34 in the prior-year period.

Second-quarter 2019 adjusted results exclude, among other items, \$7 million (\$0.04 per diluted share) of restructuring and related expenses, recorded in selling, general, and administrative (SG&A) expenses. (For a full reconciliation of adjusted results see table 7.) Second-quarter adjusted EBITDA of \$122 million increased 21 percent sequentially and was flat to the prior-year period.

Effective Oct. 1, 2018, the company adopted the new revenue recognition accounting standard. The adoption primarily resulted in a reclassification of certain items within the company's income statement and for the second quarter had a \$2 million unfavorable impact on net earnings, negatively affecting Core North America's volume and profitability, and had no impact on cash flow from operations. Second-quarter 2019 results compared to the prior-year period included approximate increases of \$9 million to sales and \$13 million to cost of sales, as well as a decrease of \$1 million in SG&A expenses. Excluding these impacts, sales would have increased 2 percent, cost of sales would have increased 4 percent, and SG&A, excluding restructuring and related expenses, would have declined 5 percent.

## Operating Segment Results

#### **Ouick Lubes**

- SSS grew 10.8% system-wide, 10.2% for company-owned stores and 11.2% for franchised stores
- Operating income grew 16% to \$44 million: EBITDA grew 15% to \$53 million
- Quick Lubes ended the quarter with 1,327 total company-owned and franchised stores, a net increase of 26 during the period and 186 versus the prior year

The Quick Lubes operating segment continued its strong performance, including exceptional SSS results. The growth in SSS was the result of a balanced contribution from an increase in both transactions and average ticket. Marketing investments made in customer acquisition and retention programs continued to drive higher transactions. Premium mix, pricing and an increase in revenue from non-oil-change services led to improvement in average ticket.

Sales and segment EBITDA growth were driven by increased SSS and the addition of 186 net new stores, as compared to the prior year, with 26 net new stores added during the second quarter. The year-over-year increase in stores includes more than 100 franchised locations in Canada through the recent Great Canadian Oil Change (GCOC) and Oil Changers acquisitions, both of which are performing well in their transition phases.

On Feb. 20, the company announced a joint venture in China with a local quick-lube services provider, piloting an expansion of Valvoline's Quick Lubes business outside North America with three stores now open. In addition, the company completed its previously announced acquisition of an independent, 12-store system in Las Vegas on April 12.

## **Core North America**

- Operating income and adjusted EBITDA each improved 29% sequentially versus first quarter 2019
- Lubricant volume declined 9% versus the prior-year period to 22.4 million gallons
- Operating income declined \$6 million year over year to \$40 million, and adjusted EBITDA declined \$5 million to \$45 million

Recent actions taken to improve DIY performance — including more aggressive trade promotion and the optimization of promoted price points at key retail partners coupled with the non-recurrence of first-quarter transitory items and favorable raw material costs resulted in substantial sequential improvement in profitability, with Core North America's adjusted EBITDA increasing 29 percent versus the first quarter.

The lubricant volume decline of 9 percent year over year, primarily attributable to the DIFM installer channel, had a relatively modest impact on profitability and was largely transitory. This was due in large part to the timing of the recognition of revenue to distributors, the transfer of the GCOC product sales to the Quick Lubes segment, and lower volume from a key account in reorganization proceedings.

Ongoing softness and competitive pressures in the broader DIY retail automotive lubricant market will continue to impact year-over-year volume in the retail channel.

# International

- Lubricant volume was flat versus the prior-year period at 15.0 million gallons
- Lubricant volume from unconsolidated joint ventures increased 3% to 9.9 million gallons
- Operating income declined \$1 million to \$23 million, and EBITDA declined \$2 million to \$24 million

Volume grew 8 percent in the Europe. Middle East and Africa region. Offsetting this growth were declines in Latin America and certain Asia-Pacific markets.

Operating results continued to be negatively affected by the strong U.S. dollar, with an unfavorable net foreign exchange impact of \$2 million in the second quarter.

## **Balance Sheet and Cash Flow**

- Total debt of approximately \$1.3 billion and net debt of approximately \$1.2 billion
- Year-to-date cash flow from operations of \$134 million; free cash flow of \$86 million
- On April 12, the company amended its credit facilities, extending the term to 2024, reducing overall borrowing costs and increasing liquidity

# Fiscal 2019 Outlook

Valvoline's second largest U.S. blending facility, in Deer Park, Texas, was temporarily shut down on March 18 because of a fire and resulting fuel and chemical releases at a nearby third-party petrochemical terminal. The plant, which sustained no damage, has reopened and restarted operations. During the shutdown, the company's product supply team quickly and effectively shifted production to other locations, causing little to no impact to customers. Costs related to the shutdown are being treated as a key item, including approximately \$1 million in fiscal Q2 and the remainder in fiscal Q3. The company expects to recover the majority of the loss through its insurance coverage.

"I am pleased with the work of our teams during the temporary plant shutdown in Texas. We reacted quickly, met our customers' needs and managed through a difficult

"We are modestly lowering our volume and sales growth, while increasing our same-store sales guidance," he said. "The strong seguential improvement in results was encouraging, but recent raw material cost increases have led us to moderate our full-year outlook. We now expect adjusted EBITDA in the range of \$460 million to \$470

"We continue to execute against the broad-based restructuring and cost-savings program announced during the quarter, and we expect to generate annualized operating expense savings of \$40 million to \$50 million by the end of fiscal 2020."

Information regarding the company's outlook for fiscal 2019 is provided in the table below:

	Updated Outlook	Prior Outlook
Operating Segments		
Lubricant gallons	(1)-1%	1-2%
Revenues	5-7%	6-8%
New Quick Lube stores (excludes Valvoline acquired stores and franchise conversions)		
Company-owned	No change	27-32
Franchised	No change	60-70
VIOC same-store sales	8-9%	7-8%
Adjusted EBITDA	\$460-\$470 million	\$470-\$485 million
Corporate Items		
Adjusted effective tax rate	No change	25-26%
Diluted adjusted EPS	\$1.27-\$1.33	\$1.31-\$1.39
Capital expenditures	No change	\$115-\$120 million
Free cash flow	\$180-\$200 million	\$190-\$210 million

The fiscal 2019 outlook, provided in the table above, includes the impact of the company's adoption of new revenue recognition accounting guidance, effective as of Oct.

Valvoline's outlook for adjusted EBITDA, diluted adjusted EPS and the adjusted effective tax rate are non-GAAP financial measures that exclude or will otherwise be adjusted for items impacting comparability. Valvoline is unable to reconcile these forward-looking non-GAAP financial measures to GAAP net income and diluted EPS for 2019 without unreasonable efforts, as the company is currently unable to predict with a reasonable degree of certainty the type and extent of certain items that would be expected to impact GAAP net income and diluted EPS in 2019 but would not impact non-GAAP adjusted results.

# **Conference Call Webcast**

Valvoline will host a live audio webcast of its fiscal second quarter 2019 conference call at 9 a.m. ET onThursday, May 2, 2019. The webcast and supporting materials will be accessible through Valvoline's website at http://investors.valvoline.com. Following the live event, an archived version of the webcast and supporting materials will be available for 12 months.

## **Basis of Presentation**

Certain prior-year amounts have been reclassified to conform to current-year presentation. In addition, the company adopted the new revenue recognition accounting standard, effective at the beginning of fiscal 2019, using the modified retrospective method; accordingly, Valvoline's consolidated and segment results for periods prior to this adoption were not adjusted. However, opening retained deficit was increased by \$13 million, representing the cumulative effect of the changes, primarily related to the timing of certain sales made to distributors.

## Use of Non-GAAP Measures

To aid in the understanding of Valvoline's ongoing business performance, certain items within this news release are presented on an adjusted basis. These non-GAAP measures, presented on both a consolidated and operating segment basis, which are not defined within U.S. GAAP and do not purport to be alternatives to net income/loss, earnings/loss per share or cash flows from operating activities as a measure of operating performance or cash flows. For a reconciliation of non-GAAP measures, refer to Tables 4, 7, 8 and 9 of this news release.

The following are the non-GAAP measures management has included and how management defines them:

- EBITDA, which management defines as net income/loss, plus income tax expense/benefit, net interest and other financing expenses, and depreciation and amortization:
- · Adjusted EBITDA, which management defines as EBITDA adjusted for certain non-operational items, including net pension and other postretirement plan expense/income; impairment of equity investment; and other items (which can include costs related to the separation from Ashland, impact of significant acquisitions or divestitures, restructuring costs, or other non-operational income/costs not directly attributable to the underlying business);
- Free cash flow, which management defines as operating cash flows less capital expenditures and certain other adjustments as applicable; Adjusted net income, which management defines as net income/loss adjusted for certain key items impacting comparability as noted in the definition of Adjusted EBITDA above, as well as the estimated net impact of the enactment of tax reform; and
- Adjusted EPS, which management defines as earnings per diluted share calculated using adjusted net income.

These measures are not prepared in accordance with U.S. GAAP and contain management's best estimates of cost allocations and shared resource costs. Management believes the use of non-GAAP measures on a consolidated and operating segment basis assists investors in understanding the ongoing operating performance of Valvoline's business by presenting comparable financial results between periods. The non-GAAP information provided is used by Valvoline's management and may not be comparable to similar measures disclosed by other companies, because of differing methods used by other companies in calculating EBITDA, Adjusted EBITDA, free cash flow, Adjusted net income, and Adjusted EPS. These non-GAAP measures provide a supplemental presentation of Valvoline's operating performance.

Adjusted EBITDA, Adjusted net income, and Adjusted EPS generally include adjustments for unusual, non-operational or restructuring-related activities, which impact the comparability of results between periods. Management believes these non-GAAP measures provide investors with a meaningful supplemental presentation of Valvoline's operating performance. These measures include adjustments for net pension and other postretirement plan expense/income, which includes several elements impacted by changes in plan assets and obligations that are primarily driven by changes in the debt and equity markets, as well as those that are predominantly legacy in nature and related to prior service to the company from employees (e.g., retirees, former employees, current employees with frozen benefits). These elements include (i) interest cost, (ii) expected return on plan assets, (iii) actuarial gains/losses, and (iv) amortization of prior service cost. Significant factors that can contribute to changes in these elements include changes in discount rates used to remeasure pension and other postretirement obligations on an annual basis or upon a qualifying remeasurement, differences between actual and expected returns on plan assets, and other changes in actuarial assumptions, such as the life expectancy of plan participants. Accordingly, management considers that these elements are more reflective of changes in current conditions in global financial markets (in particular, interest rates) and are outside the operational performance of the business and are also primarily legacy amounts that are not directly related to the underlying business and do not have an immediate, corresponding impact on the compensation and benefits provided to eligible employees for current service. These measures will continue to include pension and other postretirement service costs related to current employee service as well as the costs of other benefits provided to employees for current service.

Management uses free cash flow as an additional non-GAAP metric of cash flow generation. By deducting capital expenditures and certain other adjustments, as applicable, management is able to provide a better indication of the ongoing cash being generated that is ultimately available for both debt and equity holders as well as other investment opportunities. Unlike cash flow from operating activities, free cash flow includes the impact of capital expenditures, providing a more complete picture of cash generation. Free cash flow has certain limitations, including that it does not reflect adjustments for certain non-discretionary cash flows, such as mandatory debt repayments. The amount of mandatory versus discretionary expenditures can vary significantly between periods.

Valvoline's results of operations are presented based on Valvoline's management structure and internal accounting practices. The structure and practices are specific to Valvoline; therefore, Valvoline's financial results, EBITDA, Adjusted EBITDA, free cash flow, Adjusted net income and Adjusted EPS are not necessarily comparable with similar information for other comparable companies. EBITDA, Adjusted EBITDA, free cash flow, Adjusted net income and Adjusted EPS each have limitations as analytical tools and should not be considered in isolation from, or as an alternative to, or more meaningful than, net income and cash flows from operating activities as determined in accordance with U.S. GAAP. Because of these limitations, you should rely primarily on net income and cash flows provided from operating activities as determined in accordance with U.S. GAAP and use EBITDA, Adjusted EBITDA, free cash flow, Adjusted net income and Adjusted EPS only as supplements. In evaluating EBITDA, Adjusted EBITDA, free cash flow, Adjusted net income and Adjusted EPS, you should be aware that in the future Valvoline may incur expenses/income similar to those for which adjustments are made in calculating EBITDA, Adjusted EBITDA, free cash flow, Adjusted net income and Adjusted EPS. Valvoline's presentation of EBITDA, Adjusted EBITDA, free cash flow, Adjusted net income and Adjusted EPS should not be construed as a basis to infer that Valvoline's future results will be unaffected by unusual or nonrecurring items.

#### About Valvoline™

Valvoline Inc. (NYSE: VVV) is a leading worldwide marketer and supplier of premium branded lubricants and automotive services, with sales in more than 140 countries. Established in 1866, the company's heritage spans more than 150 years, during which it has developed powerful brand recognition across multiple product and service channels. Valvoline ranks as the No. 3 passenger car motor oil brand in the DIY market by volume. It operates and franchises more than 1,300 quick-lube locations, and is the No. 2 chain by number of stores in the United States under the Valvoline Instant Oil Change<sup>SM</sup> brand and the No. 3 chain by number of stores in Canada under the Great Canadian Oil Change brand. It also markets Valvoline lubricants and automotive chemicals, including the new Valvoline Modern Engine Full Synthetic Motor Oil, which is specifically engineered to protect against carbon build-up in Gasoline Direct Injection (GDI), turbo and other engines manifactured since 2012; Valvoline High Mileage with MaxLife technology motor oil for engines over 75,000 miles; Valvoline Synthetic motor oil; and Zerex antifreeze. To learn more, visit www.valvoline.com.

# **Forward-Looking Statements**

Certain statements in this news release, other than statements of historical fact, including estimates, projections, statements related to Valvoline's business plans and operating results are forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Valvoline has identified some of these forward-looking statements with words such as "anticipates," "believes," "expects," "estimates," "is likely," "predicts," "projects," "forecasts," "may," "will," "should" and "intends" and the negative of these words or other comparable terminology. These forward-looking statements are based on Valvoline's current expectations, estimates, projections and assumptions as of the date such statements are made and are subject to risks and uncertainties that may cause results to differ materially from those expressed or implied in the forward-looking statements. Additional information regarding these risks and uncertainties are described in the company's filings with the Securities and Exchange Commission (the "SEC"), including in the "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" sections of Valvoline's most recently filed periodic reports on Forms 10-K and Forms 10-Q, which are available on Valvoline's website at http://investors.valvoline.com/sec-filings or on the SEC's website at http://sec.gov. Valvoline assumes no obligation to update or revise these forward-looking statements for any reason, even if new information becomes available in the future.

## FOR FURTHER INFORMATION

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Valvoline Inc. and Consolidated Subsidiaries

Table 1

STATEMENTS OF CONSOLIDATED INCOME (In millions except per share data - preliminary and unaudited)

	Three months ended March 31				Six mont	ths ei	
	2	019	2	2018	2019		2018
Sales	\$	591	\$	569	\$ 1,148	\$	1,114
Cost of sales		388		362	762		712
GROSS PROFIT		203		207	386		402
Selling, general and administrative expenses		113		111	218		218
Legacy and separation-related expenses, net		3		8	3		17
Equity and other income, net		(9)		(12)	(18)		(21)
OPERATING INCOME		96		100	183		188
Net pension and other postretirement plan income		(3)		(10)	(5)		(20)
Net interest and other financing expenses		19		16	36		30
INCOME BEFORE INCOME TAXES		80		94	152		178
Income tax expense		17		27	36		121
NET INCOME	\$	63	\$	67	\$ 116	\$	57
NET EARNINGS PER SHARE							
BASIC	\$	0.33	\$	0.33	\$ 0.61	\$	0.28
DILUTED	\$	0.33	\$	0.33	\$ 0.61	\$	0.28
WEIGHTED AVERAGE COMMON SHARES OUTS	ΓΑΝ						
BASIC		189		200	189		201
DILUTED		189		200	189		202

Valvoline Inc. and Consolidated Subsidiaries CONDENSED CONSOLIDATED BALANCE SHEE (In millions - preliminary and unaudited)		Table 2					
,	March 31 2019						mber 30 018
ASSETS							
Current assets							
Cash and cash equivalents	\$	114	\$ 96				
Accounts receivable, net		368	409				
Inventories, net		192	176				
Prepaid expenses and other current assets		59	44				
Total current assets		733	725				
Noncurrent assets							
Property, plant and equipment, net		441	420				
Goodwill and intangibles, net		478	448				
Equity method investments		34	31				
Deferred income taxes		125	138				
Other noncurrent assets		103	92				
Total noncurrent assets		1,181	1,129				

Trademark, Valvoline or its subsidiaries, registered in various countries

SM Service mark, Valvoline or its subsidiaries, registered in various countries

Total assets	\$ 1,914	\$ 1,854
LIABILITIES AND STOCKHOLDERS' DEFICIT Current liabilities		
Current portion of long-term debt Trade and other payables	\$ 30 154	\$ 30 178
Accrued expenses and other liabilities Total current liabilities	206 390	 203 411
Noncurrent liabilities		
Long-term debt	1,318	1,292
Employee benefit obligations Other noncurrent liabilities	325	333 176
Total noncurrent liabilities	179 1,822	 1,801
Stockholders' deficit	(298)	 (358)
Total liabilities and stockholders' deficit	\$ 1,914	\$ 1,854

Table 3

Valvoline Inc. and Consolidated Subsidiaries **STATEMENTS OF CONSOLIDATED CASH FLOWS** (In millions - preliminary and unaudited)

(, p, p	Six months ended				
	Marc	ch 31			
	2019	2018			
CASH FLOWS FROM OPERATING ACTIVITIES  Net income  Adjustments to reconcile net income to cash flows from operating activities	\$ 116	\$ 57			
Depreciation and amortization Debt issuance cost and discount amortization Deferred income taxes Equity income from unconsolidated affiliates, net of	28 1 —	25 1 65			
distributions Pension contributions Stock-based compensation expense	(2) (2) 5	(4) (9) 7			
Other operating activities, net Change in operating assets and liabilities <sup>(a)</sup>	(12)	(3)			
Total cash provided by operating activities	134	108			
CASH FLOWS FROM INVESTING ACTIVITIES  Additions to property, plant and equipment Acquisitions, net of cash acquired Other investing activities, net  Total cash used in investing activities	(48) (35) (2) (85)	(30) (67) 6 (91)			
CASH FLOWS FROM FINANCING ACTIVITIES Proceeds from borrowings, net of issuance costs Repayments on borrowings Repurchases of common stock Payments for purchase of additional ownership in subsidiary Cash dividends paid Other financing activities Total cash used in financing activities Effect of currency exchange rate changes on cash, cash equivalents, and restricted cash INCREASE (DECREASE) IN CASH, CASH EQUIVALENTS, AND RESTRICTED CASH	162 (137) — (1) (40) —(4) —(20) ———	95 (15) (123) (15) (30) (5) (93)			
Cash, cash equivalents, and restricted cash - beginning of period CASH, CASH EQUIVALENTS, AND RESTRICTED CASH - END OF PERIOD	96 \$ 125	(74) 201 \$ 127			

<sup>(</sup>a) Excludes changes resulting from operations acquired or sold.

Valvoline Inc. and Consolidated Subsidiaries FINANCIAL INFORMATION BY OPERATING SEGMENT (In millions - preliminary and unaudited)

Table 4

	Three months ended March 31															
		2019				2018										
					Depreci	ation							Depreci	ation		
			Oper	ating	and	i					Oper	ating	and	d		
	Sa	les	inc	ome	amortiz	ation	EB	ITDA	S	ales	inc	ome	amorti	zation	EB	ITDA
Quick Lubes	\$	200	\$	44	\$	9	\$	53	\$	158	\$	38	\$	8	\$	46
Core North America		243		40		4		44		258		46		4		50
International		148		23		1		24		153		24		2		26
Total operating segments		591		107		14		121		569		108		14	\$	122
Unallocated and other (a)				(11)				(8)				(8)				2
Total results		591		96		14		113		569		100		14		124
Key items:																
Net pension and other postretirement plan income				_				(3)				_				(10)
Legacy and separation-related expenses, net				3				3				8				8
Restructuring and related expenses				8				8				_				_
Business interruption expenses (b)				1				1				_				_
Adjusted results	\$	591	\$	108	\$	14	\$	122	\$	569	\$	108	\$	14	\$	122
•																

Six months ended March 31

2019 2018

	Sales	Operating income	Depreciation and amortization	EBITDA	Sales	Operating income	Depreciation and amortization	EBITDA
Quick Lubes	\$ 389	\$ 82	\$ 17	\$ 99	\$ 312	\$ 73	\$ 14	\$ 87
Core North America	475	71	8	79	509	89	8	97
International	284	41	3	44	293	43	3	46
Total operating segments	1,148	194	28	222	1,114	205	25	230
Unallocated and other (a)		(11)		(6)		(17)		3
Total results	1,148	183	28	216	1,114	188	25	233
Key items:								
Net pension and other postretirement plan income		_		(5)		_		(20)
Legacy and separation-related expenses, net		3		3		17		17
Restructuring and related expenses		8		8		_		_
Business interruption expenses (b)		1		1		_		_
Adjusted results	\$ 1,148	\$ 195	\$ 28	\$ 223	\$ 1,114	\$ 205	\$ 25	\$ 230

<sup>(</sup>a) Unallocated and other includes pension and other postretirement plan non-service income and remeasurement adjustments, net legacy and separation-related expenses

Valvoline Inc. and Consolidated Subsidiaries **INFORMATION BY OPERATING SEGMENT** (In millions - preliminary and unaudited)

Table 5

	Three months ended March 31							
	2019		2018		2019		20	18
QUICK LUBES								
Lubricant sales (gallons)	7.0		5.9		13.5		11.6	
Premium lubricants (percent of U.S. branded volumes)	64.6	%	62.2	%	64.2	%	61.8	%
Gross profit as a percent of sales <sup>(a)</sup>	39.6	%	40.1	%	39.0	%	40.3	%
Same-store sales growth - Company-owned	10.2	%	11.2	%	10.0	%	9.6	%
Same-store sales growth - Franchised	11.2	%	8.5	%	10.5	%	8.3	%
Same-store sales growth - Combined	10.8	%	9.6	%	10.3	%	8.8	%
CORE NORTH AMERICA								
Lubricant sales (gallons)	22.4		24.6		44.1		48.4	
Premium lubricants (percent of U.S. branded volumes)	53.5	%	49.7	%	51.7	%	48.8	%
Gross profit as a percent of sales <sup>(a) (b)</sup>	34.2	%	37.6	%	33.0	%	37.7	%
INTERNATIONAL								
Lubricant sales (gallons) <sup>(c)</sup>	15.0		15.0		28.8		29.3	
Lubricant sales (gallons), including unconsolidated joint ventures	24.9		24.6		49.1		49.7	
Premium lubricants (percent of lubricant volumes)	28.1	%	26.3	%	28.3	%	27.0	%
Gross profit as a percent of sales <sup>(a)</sup>	27.8	%	29.6	%	27.5	%	28.9	%

<sup>(</sup>a) Gross profit as a percent of sales is defined as sales, less cost of sales, divided by sales.

Valvoline Inc. and Consolidated Subsidiaries QUICK LUBES STORE INFORMATION (Preliminary and unaudited)

Table 6

	Company-owned									
	Second Quarter 2019	First Quarter 2019	Fourth Quarter 2018	Third Quarter 2018	Second Quarter 2018					
Beginning of period Opened Acquired Net conversions between company-owned and	471 7 5	462 5 —	451 11 —	445 4 1	442 					
franchised Closed		4		1	1					
End of period	483	471	462	451	445					
			Franchised							
	Second Quarter 2019	First Quarter 2019	Fourth Quarter 2018	Third Quarter 2018	Second Quarter 2018					
Beginning of period Opened Acquired Net conversions between company-owned and	830 15 —	780 24 31	703 5 73	696 10 —	697 2 —					
franchised Closed	(1)	(4) (1)	(1)	(1) (2)	(1) (2)					
End of period	844	830	780	703	696					
Total stores	1,327	1,301	1,242	1,154	1,141					
		E	xpress Care	<b>e</b>						
	Second Quarter 2019	First Quarter 2019	Fourth Quarter 2018	Third Quarter 2018	Second Quarter 2018					
Number of locations at end of period	336	337	347	324	323					

and certain other corporate costs not allocated to the operating segments.
(b) Business interruption expenses associated with the Company's Deer Park, Texas facility recognized during the three and six months ended March 31, 2019 are included within operating income for the Core North America operating segment.

Pre-tax adjustments associated with business interruption expenses were recorded in cost of sales within the Core North America operating segment. Reported gross profit as a percent of sales for the three and six months ended March 31, 2019 were 34.2% and 33.0%, respectively. Adjusted gross profit as a percent of sales for the three and six months ended March 31, 2019 were 34.6% and 33.2%, respectively.

(c) Excludes volumes from unconsolidated joint ventures.

# Valvoline Inc. and Consolidated Subsidiaries RECONCILIATION OF NON-GAAP DATA - NET INCOME AND DILUTED EARNINGS PER SHARE

(In millions, except per share data - preliminary and unaudited)

	Three months ended March 31					Six months ended March 31				
	2019		20	2018		19	20	18		
Reported net income Adjustments:	\$	63	\$	67	\$	116	\$	57		
Net pension and other postretirement plan income Legacy and separation-related expenses, net		(3) 3		(10) 8		(5) 3		(20) 17		
Restructuring and related expenses (a)		8		_		8		_		
Business interruption expenses (b)		1				1				
Total adjustments, pre-tax		9		(2)		7		(3)		
Income tax (expense) benefit of adjustments		(3)		1		(3)		_		
Income tax adjustments <sup>(c)</sup>		(2)		2		(2)		73		
Total adjustments, after tax		4		1		2		70		
Adjusted net income	\$	67	\$	68	\$	118	\$	127		
Reported diluted earnings per share	\$	0.33	\$	0.33	\$	0.61	\$	0.28		
Adjusted diluted earnings per share	\$	0.35	\$	0.34	\$	0.62	\$	0.63		
Weighted average diluted common shares outstanding		189		200		189		202		

Pre-tax adjustments associated with restructuring and related expenses were recorded in Selling, general and administrative expenses within the Statements of Consolidated Income in the three and six months ended March 31, 2019. Reported Selling, general and administrative expenses for the three and six months ended March 31, 2019 were \$113 million and \$218 million, respectively. Adjusted Selling, general and administrative expenses for the three and six months ended

Valvoline Inc. and Consolidated Subsidiaries
RECONCILIATION OF NON-GAAP DATA - ADJUSTED EBITDA (In millions - preliminary and unaudited)

Table 8

		Three months ended March 31					Six months ended March 31				
	20	19	20	2018		19	20	18			
Adjusted EBITDA - Valvoline											
Net income	\$	63	\$	67	\$	116	\$	57			
Add:		17		27		20		121			
Income tax expense		17 19		27 16		36		121			
Net interest and other financing expenses						36		30			
Depreciation and amortization		14 113		14 124		28 216		25 233			
EBITDA (2)		113		124		216		233			
Key items: <sup>(a)</sup>		(2)		(7.0)		(=)		(2.0)			
Net pension and other postretirement plan income		(3)		(10)		(5)		(20)			
Legacy and separation-related expenses, net		3		8		3		17			
Restructuring and related expenses		8		_		8		_			
Business interruption expenses		122				222		220			
Adjusted EBITDA	\$	122	\$	122	\$	223	\$	230			
Adjusted EBITDA - Core North America											
Operating income	<u> </u>	40	\$	46	\$	71	\$	89			
Add:											
Depreciation and amortization		4		4		8		8			
EBITDA	·	44		50		79		97			
Key item: (a)											
Business interruption expenses		1		_		1		_			
Adjusted EBITDA		45		50		80		97			
Adjusted EBITDA - Unallocated and other		(3.3.)		(0)		(2.2)		(17)			
Operating loss Add:	\$	(11)	\$	(8)	\$	(11)	\$	(17)			
Depreciation and amortization											
Net pension and other postretirement plan income		3		10		_ 5		20			
EBITDA	-	(8)		2		(6)		20 3			
		(0)		2		(6)		3			
Key items: (a)		(2)		(7.0)		(=)		(20)			
Net pension and other postretirement plan income		(3)		(10)		(5)		(20)			
Legacy and separation-related expenses, net		3		8		3		17			
Restructuring and related expenses		8				8					
Adjusted EBITDA	\$		\$		\$		\$				

Key items were recorded in Core North America and Unallocated and Other. The tables above reconcile Core North America and Unallocated and other operating income (loss) and relevant other items reported below operating income (loss), as applicable, to EBITDA and Adjusted EBITDA.

March 31, 2019 were \$105 million and \$210 million, respectively.

Pre-tax adjustments associated with business interruption expenses were recorded in Cost of sales within the Statements of Consolidated Income in the three and six months ended March 31, 2019. Reported Cost of sales for the three and six months ended March 31, 2019 were \$388 million and \$762 million, respectively. Adjusted Cost of sales for the three and six months ended March 31, 2019 were \$387 million and \$761 million, respectively.

Income tax adjustments in fiscal 2019 relate to Kentucky tax reform, and income tax adjustments in fiscal 2018 relate to Ú.S. tax reform.

(In millions - preliminary and unaudited)

	Six months ended March 31							
Free cash flow (a)	2019	2018						
Total cash flows provided by operating activities Adjustments:	\$ 134	\$ 108						
Additions to property, plant and equipment	(48)	(30)						
Free cash flow	\$ 86	\$ 78						
		Fiscal year						
Free cash flow <sup>(a)</sup>		2019 Outlook						
Total cash flows provided by operating activities Adjustments:		\$300 - \$315						
Additions to property, plant and equipment		(115 - 120)						
Free cash flow		\$180 - \$200						

<sup>(</sup>a) Free cash flow is defined as cash flows from operating activities less capital expenditures and certain other adjustments as applicable.

SOURCE Valvoline Inc.